

Bond Performance Audit Tracker
 Status of Performance Audit Recommendations
 August 2023 - BAC Report

2022 Bond Performance Audit Recommendations				
Program	#	Abbreviated Recommendation	Response	Status
2017 / 2020	1	Complete development of and memorialize policies, procedures, and e-Builder processes related to construction closeout as well as train project staff on new closeout protocols before the remaining 2017 Bond projects are completed.	Concur with comment	Working
2017 / 2020	2	Develop protocols for regularly identifying, reviewing and assessing workforce equity strategies on a designated timeline.	Concur	Working
2017 / 2020	3	Clarify the Workforce Equity Administrative Directive protocols for whether workforce equity outcomes and progress should be measured and reported in aggregate or disaggregated by each apprenticeable trade.	Concur	Working
2017 / 2020	4	Conduct a review of workforce equity program specifications and analyze whether existing rules could be enhanced to benefit intended target audiences.	Concur	Working
2017 / 2020	5	Continue in-progress efforts to revisit the types of key performance indicators it should track and report on that best align with PPS overall objectives and Bond project objectives.	Concur	Working
2017 / 2020	6	Require general contractors to consistently report specific safety performance data to OSM.	Concur	Working
2020	7	Establish a formal framework for CBSE management and staffing with clear roles and responsibilities with defined authority and accountability.	Concur	Working
2020	8	Update existing CBSE implementation schedule with realistic dates, interim milestones or progress targets, general tasks and activities, and plans to get CBSE back on track.	Concur with comment	Working
2020	9	Work with key PPS departments to put a general CBSE implementation plan in place and ensure a quick start for capital purchases or capital building as soon as CBSE concepts and goals are solidified.	Concur	Working
2020	10	Create CBSE project management plans and structure to identify general tasks and monitoring mechanisms to set, track, and report on baseline and revised schedules, original and revised budgets, and progress toward meeting delivery goals.	Concur with comment	Working

<u>Audit Year</u>	<u>Summary of Recommendations</u>	<u>Percent Completed</u>
2022	10 Recommendations, 0 completed	0% Completed
	<u>Status Notes on Recommendations Not Completed</u>	
2022	1 Staff concur with this recommendation on continuing to develop and memorialize closeout policies and procedures, while noting that project staff training is already in place and plays a significant role in the refinement of the policies and procedures. Staff is working on revising the automated close-out processes in eBuilder, OSM's project management software, to better reflect differences between OSM and FAM, the two PPS users of the software.	
2022	2 Staff agree that an annual review of workforce equity strategies, and plan of changed or new strategies for the upcoming year, would allow for a more structured framework in which to identify potential changes or new strategies, develop cost-benefit analyses, and collect and analyze outcome data. Once the framework has been put in place for the business equity annual review previously recommended, a similar program will be developed for workforce equity.	
2022	3 This recommendation is under review by the AIT.	
2022	4 This recommendation is under review by the AIT.	
2022	5 This recommendation is under review by the AIT.	
2022	6 This recommendation is under review by the AIT.	
2022	7 This recommendation is under review by the AIT.	

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Status Notes on Recommendations Not Completed

2022	8	Staff is working to include additional detail in the CBSE implementation schedule. It is important to note, however, that the determination of specific capital improvements to be implemented is dependent on community feedback. PPS is choosing to prioritize the appropriate amount of time for that community feedback, even if it means the timeline of capital improvement work does not follow the conceptual schedule proposed when the bond first passed.
2022	9	An implementation plan is one of the key deliverables that the CBSE is already working to put together, but, as noted in the recommendation, it is dependent on first finalizing a community co-created CBSE Vision and CBSE Comprehensive Plan.
2022	10	Project management plans, baseline schedules and budgets will be developed for the Bond-funded capital improvements of CBSE once the specific improvements have been defined.